







2020 was undoubtedly a year in which the world experienced extraordinary circumstances that impacted the social and economic environment of all countries as a result of COVID-19, urging companies to develop the capacity to adapt to the new order with greater agility, and to prioritize the health and well-being of their employees.

In this context, Bladex continued its operations in the region, also contributing to the communities where we operate through the Crece Latinoamérica Gonzalo Menéndez Duque Foundation, which carries out the Bank's social work. The Institution witnessed exceptional levels of resilience, extraordinary teamwork efforts and a steely determination to overcome obstacles, which led us to achieve the results we present today.

This report, together with the 2020 Annual Report, provides our stakeholders with relevant information on the Bank's responsible management of social, economic, environmental, and governance issues.

Bladex has been a signatory to the Global Compact Principles for ten years, during which time it has been working on integrated actions across the organization. Through this progress report, we once again endorse the purpose of the Global Compact, which is perfectly aligned with the Bank's mission and corporate values.

Jorge Salas

Miguel Heras Castro

Chairman of the Board of Directors

ABOUT THIS REPORT

This report contains information on Bladex's social responsibility processes and programs, our achievements in 2020, and our commitment to the ten Principles of the United Nations Global Compact. Additionally, we highlight the contribution we make, focused on the Sustainable Development Goals.

The content and structure of this report is based on the social responsibility priority areas of action of our organization, in the environmental, social and governance (ESG) dimensions.

SCOPE

- This report covers the results and progress achieved from January 1 to December 31, 2020.
- The 2020 Social Responsibility Report reflects our social responsibility initiatives and progress.
- This report is complemented by our 2020 Annual Report and Consolidated Financial Statements, as well as our Code of Ethics and Corporate Governance Manual available at www.bladex.com



ENVIRONMENT MAN HUMAN RIGHTS We maintain a preventive approach We support and respect the protection of fundamental, that favors the environment. internationally recognized Human Rights. **GLOBAL COMPACT** We foster initiatives that promote greater We ensure that we are not complicit in environmental responsibility. Human Rights abuses. **PRINCIPLES WORK PRACTICES** We foster the development and dissemination of As signatories of the environmentally friendly technologies. Global Compact, we We support freedom of association and the effective recognition of the right to collective bargaining. ANTI-CORRUPTION adopt as our own its ten principles We work against corruption in all its forms, We support the elimination of all forms of including extortion and bribery. in its four areas: forced or compulsory labor. We support the eradication of child labor. We support the abolition of discriminatory practices in employment and occupation.



KEY FACTS AND FIGURES



We contribute to the sustainable development of Latin America by boosting foreign trade and regional integration.

US\$298 billion

US\$1.0 billion

Disbursed credits in 41 years of operations

Liquid Assets

100%, approximately

Collection of loan matueritis

US\$10 billion

Credit Disbursements

US\$3.1 billion

Deposits

US\$63.6 millon

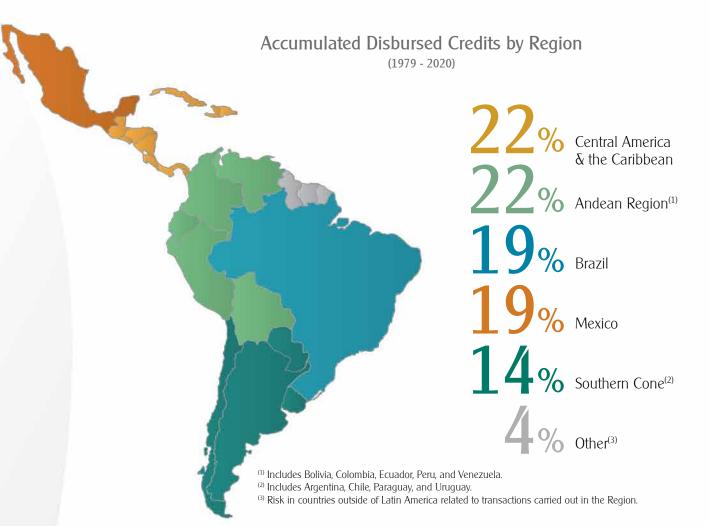
Net Income

26%

Basel III Solid Capitalization

US\$1

7.1% Annual Dividend Yield



Our main contribution is aligned with the UN Sustainable Development Goal 8

8 DECENT WORK AND ECONOMIC GROWTH

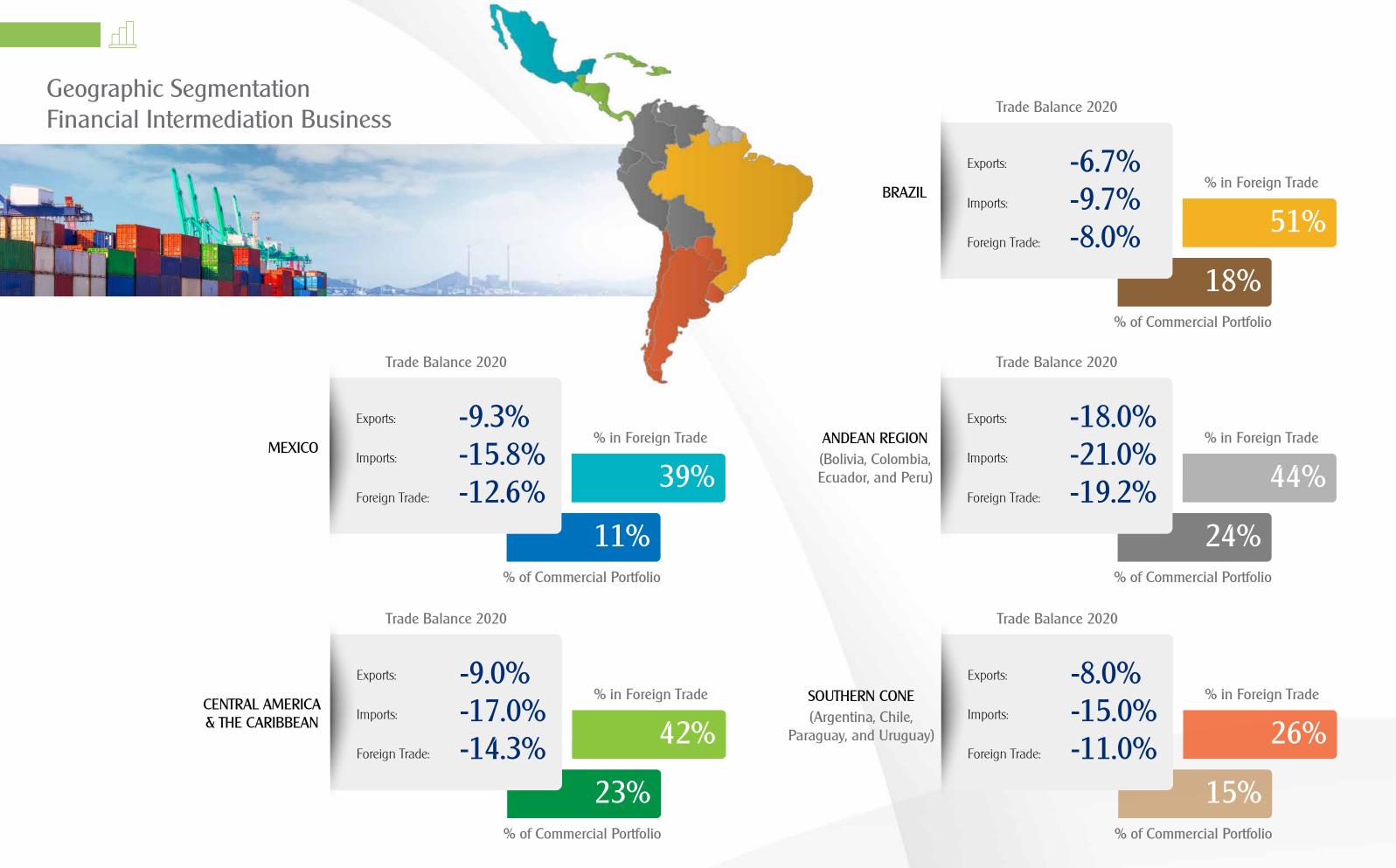
Goal 8.10:

"Strengthen the capacity of domestic financial institutions to encourage and expand access to banking, insurance and financial services for all."

Goal 8.a Implies:

"Increase aid for trade support for developing countries, in particular least developed countries, including through the Enhanced Integrated Framework for Trade-related Technical Assistance to Least Developed Countries."

Additional financial information available in the 2020 Annual Report https://bladex.com/es/investors/informes-anuales





2020 MILESTONES





ORGANIZATION PROFILE AND BUSINESS MODEL

Banco Latinoamericano de Comercio Exterior S.A. provides integrated financial solutions across Latin America's foreign trade value chain and supports the Region's economic integration.

IN 1992

FIRST LATIN AMERICAN BANK

• Listed on the NYSE under the ticker symbol "BLX".



To obtain an investment grade rating.



CLASS "A" SHAREHOLDERS

CENTRAL BANKS AND STATE-OWNED BANKS AND ENTITIES

23 Latin American countries provide substantial support and represent a direct link between the Bank and the governments of Latin America.



MULTINATIONAL BANK

ITS DNA

Regional presence.

Ownership structure.

Business model.

Management.

Organizational culture.



BUSINESS VALUE PROPOSITION

- In-depth knowledge of Latin America.
- Core competency in trade finance.
- Support for investments and regional integration.
- World-class standards in Corporate Governance.

CLIENTS

- Financial Institutions.
- Corporations.

SERVICES

Financial Intermediation

- Foreign Trade: Foreign trade
 products short and medium-term
 instruments that help drive
 cross-border activity of corporations.
- Working Capital: Structured credit and lending facilities for short and medium-term financing of supply chain, materials and equipment, and inventories across a wide range of activity sectors.

Syndication and Structuring

- Financial solutions designed to meet clients' needs.
- Structured funding opportunities for a broad base of financial institutions and corporations in Latin America.

Treasury

- Debt capital markets and deposit products for investment and cash flow optimization.
- Treasury services.



REGIONAL PRESENCE

OPERATION IN 23 COUNTRIES



The Headquarters

Representative Offices

Agency

Representation License

OUR HEAD OFFICE



OWNERSHIP COMPOSITION

As of December 31, 2020

CLASS "A" 16%

Central banks and state-owned banks and entities in 23 countries from Latin America and the Caribbean.

CLASS "B" 5%

Banks and financial institutions from Latin America and the Caribbean.

CLASS "E" 79%

Private investors (NYSE).



Broad shareholder support.

World-class Corporate Governance.

RISK RATING

As of December 31, 2020

Moody's

P-2 Short-Term

Baa2 Long-Term

Estable Outlook

S&P Global

A-2 Short-Term

BBBLong-Term

Negativa Outlook

FitchRatings

F3 Short-Term

BBB Long-Term

Negativa Outlook

LEGAL STRUCTURE



Information is available on our website https://www.bladex.com/en/legal-structure

From the Head Office located in Panama, operational and support of the Bank's activities are centralized, and business is also carried out for Central America, the Caribbean, Ecuador, and Peru.





CORPORATE GOVERNANCE, ETHICS AND TRANSPARENCY

Global Compact Principle ANTI-CORRUPTION

We work against corruption in all its forms, including extortion and bribery.







Mission

To provide financial solutions of excellence to financial institutions, companies and investors doing business in Latin America.



Vision

To be recognized as a leading institution in supporting trade and regional integration across Latin America.



Values

Integrity Commitment Excellence Respect Humility

Bladex maintains an ongoing commitment to the continuous strengthening and adoption of best practices in Corporate Governance, as well as in its performance in complying with regulatory requirements, as this represents the backbone of the Bank's management.

Corporate Governance provides the framework for the achievement of Bladex's objectives and encompasses different areas for the execution of the organization's action plans and internal control structure.

Given its relevance, the Board of Directors addresses all matters related to Corporate Governance, through the Compensation Committee, which is responsible for promoting improvements and verifying compliance with all applicable policies.

Corporate Governance Manual

The way decisions are formally made in the organization is detailed in our Corporate Governance Manual, a public document disclosed through our website: www.bladex.com/en/corporate-governance

Ethics and Transparency Framework

• Bladex discloses all material matters, including financial statements and

corporate governance issues in a timely manner. Relevant financial information is made available to the market on a quarterly and annual basis.

- The Bank's Disclosure Committee ensures the proper application of the principle of transparency by reviewing all documents containing relevant information about the Institution before they are disclosed to the public.
- The Bank has adopted a Code of Ethics containing the general policies and principles that should guide the ethical-professional behavior of the Organization's employees and directors.
- Bladex also has a Supplier's Code of Ethics and Conduct aimed at ensuring that suppliers working with the Bank do so in accordance with the principles and values laid out by the Institution, with the expectation that they will abide by them throughout their value chains.
- The whistle-blowing channel called "Bladex Ethics Line" is an alternative means of communication through which its employees, suppliers and clients may report the occurrence of any real or possible infringement of the Bank's Code of Ethics, real or potential irregularities, as well as other irregular situations that could affect the principles of institutional integrity. Information for submitting a report is accessible in all sections of the website http://www.bladex.com

We have the following channels to handle complaints received:

Reporting channels: https://www.resquarda.com/bladex/pa_en.html

Alternative Reporting Channels:: eticabladex@resguarda.com // 00800-052-1375



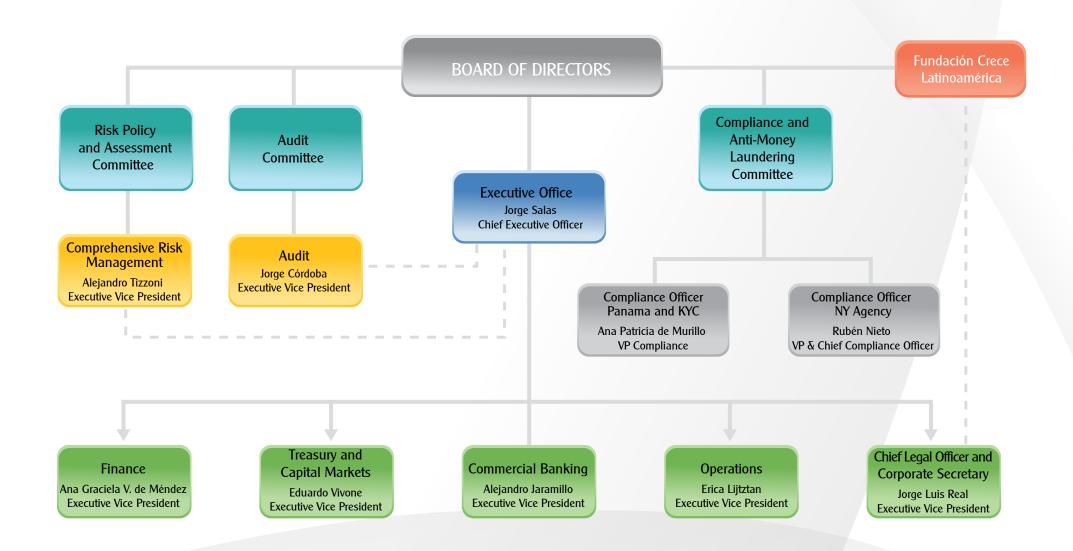


Relationship and Communication with Our Stakeholders

| STAKEHOLDER GROUP | METHOD OF COMMUNICATION | FREQUENCY | DESCRIPTION |
|-----------------------|---|-----------|---|
| INTERNAL | | | |
| CLIADELIOLDEDC | Annual Shareholders' Meeting. | Annual | The 2020 Shareholders' Meeting was held successfully and not in-person for the first time due to the Covid-19 pandemic, taking into account the well-being and health of our employees, their families, shareholders and Directors. |
| SHAREHOLDERS | Financial Statements. | Annual | The Audited Financial Statements are presented every year to the shareholders for their approval. |
| BOARD OF DIRECTORS | In-person and virtual meetings of the Board of Directors and Board Committees, website and Annual Report. | Ongoing | In 2020, we remained in constant communication with our Board of Directors through all available channels and held 10 quarterly meetings. In addition, meetings of the committees that support the management of the Board of Directors were held. |
| EMPLOYEES | E-mail, intranet, work meetings, special events. | Ongoing | Monthly meetings of all staff with the CEO, weekly talks with experts on various topics of interest to employees, health capsules, as well as informative and educational, online training for staff, online celebrations of holidays, promotion of health week, "mindfulness" space, recognition event for employees, weekly meetings of leaders with their teams. |
| RELATED | | | |
| | Communiqués and notifications via e-mail. | Ongoing | Constant communication is maintained through press releases, e-mail and notifications, to keep them updated with all issues related to our services. |
| CLIENTS | Customer Service Desk. | Ongoing | Calls for inquiries and service are channeled through one-on-one meetings, via telephone, e-mail, and website. |
| | In-person and virtual meetings, LinkedIn, website, e-mail, semi-annual newsletter, surveys and opinion polls, bulletins, and press releases published in digital media. | Ongoing | We transmit information through our own channels of communication and points of contact with clients, such as e-mail. In 2020, we disseminated relevant news about the organization and the products and services provided. |
| SUPPLIERS | Contracts and agreements, website, e-mail. | Ongoing | We remain in constant communication with our suppliers, which undergo a due diligence process as part of the "Know Your Supplier" policy. |
| EXTERNAL | | | |
| STATE ENTITIES | E-mail, phone calls, in-person or virtual meetings, messaging, website. | Ongoing | We are in communication with government entities, both to maintain the relationship as customers, as well as to comply with the company's tax obligations. |
| REGULATORS | In-person or virtual meetings, reports, e-mail. | Ongoing | We maintain transparent communications with regulatory entities through the appropriate channels. |
| COMMUNITY | Website, e-mail, meetings, visits, tours, events. | Ongoing | In 2020 it was difficult to develop community relations and volunteer activities, due to biosafety risks. Panamanian society received communication from Bladex through our channels and news broadcasts. |
| | | | |



Executive Committee



Annual Shareholders' Meeting

Ordinary meetings are called no less than 30 days prior to the meeting, thus giving shareholders more time to learn about the Bank's reports and the proposals submitted for their consideration.

The 2020 Shareholders' Meeting was held successfully and not in-person for the first time due to the exceptional situation caused by the Covid-19 pandemic, taking into account the well-being and health of our employees, their families, shareholders and Directors.



Composition of the Board of Directors

The Board consists of ten (10) directors, in accordance with the Bank's Articles of Incorporation. Three (3) directors are elected by the Class A Shareholders, five (5) directors are elected by the Class E Shareholders, and two (2) directors are elected by the holders of all classes of the Bank's common stock.

Except for Director, Mr. Ricardo Manuel Arango, all current members of the Board are independent under the terms defined by applicable laws and regulations, including rules promulgated by the United States Securities and Exchange Commission (the "SEC") under the Sarbanes-Oxley Act of 2002 (the "Sarbanes-Oxley Act"), Section 303A of the New York Stock Exchange Listed Company Manual, and Rule No. 05-2011 as amended by Rule No. 05-2014 of the Superintendency of Banks of Panama.

Members of the Board are elected at annual meetings of shareholders of the Bank, and each director serves a term of three years. Directors can be re-elected multiple times. For the election of directors representing a class of shares of the Bank's common stock, the votes of the holders of such class of shares are counted separately as a class.

Executive Committee

The CEO is responsible for implementing the strategy, policies, and practices approved by the Board of Directors. The Executive Committee, comprised of seven Vice Presidents, is responsible for administering and managing the Bank's operations. The Executive Committee consists of:

- Executive Vice President Chief Operating Officer
- Executive Vice President Chief Commercial Banking Officer
- Executive Vice President Chief Risk Officer
- Executive Vice President Chief Financial Officer
- Executive Vice President Treasury and Capital Markets
- Executive Vice President Chief Legal Officer and Corporate Secretary
- Executive Vice President Chief Audit Officer

| CLASS A | CITIZENSHIP | WITH THE BANK | EXPIRES | |
|---|---------------|---------------|---------|--|
| Eduado Hecker Chairman Banco de la Nación Argentina | Argentina | Director | 2023 | |
| José Alberto Garzón Legal Vice President and General Counsel Banco de Comercio Exterior de Colombia | Colombia | Director | 2023 | |
| Joäo Carlos de Nóbrega Pecego Chief Executive Officer Banco Patagonia, Argentina | Brazil | Director | 2022 | |
| CLASS E | | | | |
| Ricardo Manuel Arango Senior Partner Arias, Fábrega y Fábrega, Panama | Panama | Director | 2022 | |
| Hermenio A. Blanco President IQOM, Mexico | Mexico | Director | 2022 | |
| Mario Covo Founding Partner DanaMar LLC | United States | Director | 2023 | |
| Miguel Heras Castro Managing Director Inversiones Bahía, Ltd | Panama | Director | 2024 | |
| Roland Holst Board Member Sudameris Bank, Paraguay | Paraguay | Director | 2022 | |
| ALL CLASSES | | | | |
| Alexandra M. Aguirre Partner Morrison & Foerster | United States | Director | 2024 | |
| Isela Costantini Chief Executive Officer Grupo ST | Argentina | Director | 2024 | |

COUNTRY OF

CITIZENSHIP

YEAR TERM

EXPIRES

POSITION HELD

WITH THE BANK



Meetings of the Board and Committees

During the fiscal year ended December 31, 2020, the Board held ten meetings. Directors attended an average of 97% of the total number of Board meetings held during the fiscal year ended December 31, 2020.

| NAME | AUDIT | RISK POLICY AND ASSESSMENT | FINANCE AND BUSINESS | COMPLIANCE AND ANTI-MONEY LAUNDERING | COMPENSATION |
|--|--------|----------------------------------|-------------------------|--|--------------|
| Alexandra M. Aguirre | Member | | | | Member |
| Ricardo Manuel Arango | | Member | Member | Chair | |
| Herminio A. Blanco | Chair | Member | | | |
| Isela Costantini | Member | | | | Member |
| Mario Covo | | Miembro | Chair | | |
| José Alberto Garzón | Member | | | Member | Member |
| Eduado Hecker | Member | | | | Member |
| Miguel Heras Castro | | Chair | Member | | |
| Roland Holst | | Member | Member | | |
| João Carlos de Nóbrega Peceg | go | | Member | | Chair |
| | | | | | |
| Cantidad de reuniones del Comité celebradas en 2020 | 6 | 13 | 6 | 6 | 6 |

Ongoing Training for Directors

The Board believes that director education is essential to the ability of the directors to provide oversight and fulfill their roles. It is important that directors receive additional information and training about issues that are relevant to exercising prudent oversight of the management of the Bank. As such, the Bank regularly provides training that covers its industry and related current business, regulatory and governance topics presented by internal and external experts.

Orientation Program for New Directors

All new directors on the Bank's Board receive an orientation to the Company and training that is individually tailored, taking into account the director's experience, background, education and committee assignments. The Bank's new director orientation program

is led by members of senior management, in consultation with the Chairman of the Board and each of the Bank's new directors, and covers a review of the Bank's business groups, strategic plan, financial statements and policies, risk management framework and significant risks, regulatory matters, corporate governance and key policies and practices (including the Bank's Code of Ethics and Compliance programs), as well as the roles and responsibilities of its directors.

The Board and its committees participate in and receive various forms of training and education throughout the year, including business update sessions; management presentations on the Bank's businesses, services, and products; and information on industry trends, regulatory developments, best practices, and emerging risks in the financial services industry. Other educational and reference materials on governance, regulatory, risk, and anti-money laundering and anti-corruption as well as other relevant topics are regularly included in Board and committee meeting materials and maintained in an electronic library available to directors.

Diversity

Diversity is among the factors considered by the Board's Compensation Committee when evaluating candidates for positions on the Bank's Board of Directors. The Compensation Committee generally views and values diversity from the perspective of professional and life experiences and recognizes that diversity in professional and life experiences may include considerations of gender, race, national origin or other characteristics that can contribute to the Bank's strategic vision and mission.

Gender diversity was strengthened with the appointment of two female Directors who represent the shareholders of All Classes. Moreover, the fact that seven different nationalities are represented on the ten-member Board of Directors reflects the importance given to diversity by the Board of Directors.

The presence of different nationalities and cultures among our employees enhances Bladex's brand. Having a multicultural work environment is one of our main strengths which facilitates business management across the region.



Environmental, Social and Governance (ESG)
Responsibility Sustainable
Practices

The Board of Directors recognizes the importance of its responsibilities related to environmental, social and governance (ESG) issues. The Bank is further enhancing its corporate responsibility efforts by conducting a formal ESG materiality assessment to identify the issues that represent the most significant opportunities and risks to the Bank.



International Virtual Forum



In order to better understand the challenges faced by Latin America and to assess future opportunities within the difficult environment experienced, the Forum "CHALLENGES AND OPPORTUNITIES FOR LATIN AMERICA" was held in June 2020 and had an audience of more than 20 countries from the United States, Latin America, Europe, and Asia.

The event, with renowned economist Ricardo Hausmann as guest speaker, was attended by Bladex's Chairman of the Board, Miguel Heras, and CEO Jorge Salas.

Relationship with Suppliers

Bladex values its relationship with its more than 700 suppliers in Panama, Representative Offices and New York Agency. They are a fundamental part of the efficient management of operations.

To strengthen this relationship, the organization abides by its Code of Ethics and performs a due diligence process on its suppliers, complying with the "Know Your Supplier" policy.

suppliers in Panama, Representative Offices and New York Agency.

Objective

• Supplier management on one

platform.

Implemented Activities

Responsible, ethical and fair management with organizations outside the company and suppliers.

- Automation of the requisition process up to payment, with automatic interface with the checklist application.
- Project management, provision, foreign office expenses, shareholder payments and other administrative requests.

To define how often supplier information is updated and the criticality of each one.

- Implementation of new supplier risk rating methodology.
- Coverage of all FCPA (Foreign Corrupt Practices Act) - related issues.

issues.



Active Management of Operational Risk and Business Continuity

Comprehensive Risk Management is developed through the Comprehensive Risk Management and Compliance areas. The Comprehensive Risk Management area reports to the CEO and CPER. Its main function is to ensure comprehensive management of the Bank's operating model and technological platform, as well as financial and non-financial risks.

The Compliance area reports to the Compliance and Anti-Money Laundering Committee of the Board of Directors and is responsible for implementing and supervising the compliance function throughout the Organization. The area's objective is to detect any suspicious activity in any form and combat money laundering, the financing of terrorism and the proliferation of weapons of mass destruction, as well as sanction programs imposed or managed by international and government agencies.

The following are the most important advances and activities for the year 2020 and the steps taken to face the Covid-19 pandemic.

Topic Activities Results • Awareness of the importance of the risk • Information Capsules. framework, considering the responsibility of • Inductions, Seminar, KYB Briefing. employees in managing operational risks. Operational • Annual Regulatory Talk. • Incoming and permanent staff with basic Risk Culture • "Reporting" Awareness. knowledge to know and keep in mind the • Monitoring of Events, Incidents. importance of managing risks. • Definition of OR Managers. • Promotion of the reporting of events and incidents, providing follow-up to resolve them at their root cause. COVID-19 • In March 2020, the business continuity plan was Activation of the Business Continuity Plan launched to ensure uninterrupted operations **Pandemic Business** starting in March 2020, upon declaration of the through home-based working. **Continuity Plan** COVID-19 Pandemic.. • The Comprehensive Risk Management area led • Implementation of measures aimed at the the implementation of a multidisciplinary following areas: committee to enable the Bank to actively • Human capital management. manage the identification of risks related to Information security. pandemic-related events. COVID-19 Pandemic Physical facilities. • The COVID-19 Committee helped to generate Operational Risk • Clients, suppliers and shareholders. synergies for the rapid definition of plans to Management • Regulators and rating agencies. implement office health and safety measures • Social responsibility. and the timely management of the Bank's human resources. Training and meetings with the leaders of all • Promotion of effective coordination among the areas of the Bank. different areas that make up the First Line of • Selection of 27 Operational Risk Managers, Defense and the Operational Risk Unit. considering that these are employees with a high Implementation of • They play a fundamental role in the appropriate degree of commitment and proactivity in their areas. Risk Manager implementation of the Bank's Operational Risk **Program** • Definition of tasks and responsibilities **Management** of Risk Managers. • They will gradually become more relevant within • Active communication with Operational

Risk Managers on new developments and

best practices.

the processes related to Operational Risk

Management.



Compliance Management

In its organizational structure, the Bank has established an independent Compliance Area that is responsible for overseeing strict compliance with the Bank's obligations regarding the "Anti-Money Laundering" regulations and policies. Hence, a solid Compliance Program has been implemented as part of our organizational culture. The main objective of this Program is to accomplish that all employees, directors and providers, regardless of the functions they fulfil, assume a commitment for adequately complying with the rules, regulations, policies and procedures related to the AML/CFT/PWMD System.

Through the following standards the Bank has put reasonable measures in place, pursuant to the regulations issued that apply both to its Head office as well as to its Offices and/or Dependencies in the country where it operates, in order to be get to know and identify all of its clients and the management of the operations being carried out every day:

Activity Objectives Results

Manual for the Prevention of Money Laundering, Financing of Terrorism and Financing of the Proliferation of Mass Destruction Weapons

Through our AML/CFT/FP manual, we have established due diligence mechanisms for our clients, employees, suppliers, shareholders, and correspondents, as well as key procedures and controls.

Manual with established mechanismsProper management of ML/FT/FPWMD Risk

Staff Training

We place a priority on providing constant training to employees to enable them to recognize unusual and suspicious operations that could be linked to crimes of ML/FT/FPWMD.

• 100% of the Bank's staff certified their knowledge of these measures through an e-learning course.

 Active participation of employees from the Compliance, Internal Audit, Legal Counsel and Risk areas at the XXIV Virtual Hemispheric Congress and the 20th Annual FIBA AML Compliance Conference.

Review and Monitoring

Procedures for the ongoing review of clients and their operations and to verify that their profiles are regularly updated.

• Review and monitoring as a task of the Compliance Area, together with Business Executives.

Audits

The Bank is subject to oversight and inspection by the Superintendency of Banks of Panama, as well as Regulators in the countries where the Bank has Offices and/or Dependencies in the countries where it operates.

 Regular inspections by the regulator in order to validate compliance and the proper implementation of the Compliance Program.

 Internal Audit includes, in its annual planning, a review of the Program and issues regular reports for the Board of Directors and the corresponding Committees.

FCPA Controls

Strengthening of Bladex's commitment to zero tolerance for any type of corruption, fraud and bribery.

- Bladex is committed to reasonably know all its clients, employees and providers, as well as the management of the operations that are carried out on a daily basis. At the same time, it ensures that this work has the necessary resources to enable the correct application of the institution's controls and procedures
- 100% of the Bank's employees are informed of new policies, approved regulations, typologies and public cases, through mass communications sent on a quarterly basis.



Information Security and Cybersecurity

The strategy for managing information security and cybersecurity at Bladex is based on the risk profile and throughout the year various activities are developed for awareness and training of all employees, in order to keep them updated on new threats and how to prevent them.

During 2020, the challenge faced was to bring Information Security and Cybersecurity to teleworking, recognizing that working outside the organization's structure involves an increase in the risk of being a victim of cyberattacks (malware, phishing).

Activity Objectives Results

Strengthening of protection schemes

- Adopting and adapting to digital transformation and its associated processes.
- Management of cyber risks
- Establishment of mitigating controls.
- To keep all employees safe and ensure business continuity.
- Use of cybersecurity tools to ensure protection against attacks from major vectors, operating in cloud mode.

- Raising awareness on teleworking-related security
- To strengthen safety awareness when teleworking.
- To raise awareness and train all employees to turn users into one of the strongest information security controls.

- Integration of information security and cybersecurity in business continuity management (BPC)
- Participation of the Information Security Area in an international conference
- Adapting continuity strategies to ensure timely response to security incidents that may affect the Bank's operations.
- To showcase Bladex's best practices at a Latin American international event.

Implemented risk mitigation measures for cyber-attacks:

- E-mail protection tool installed on all computers.
- Protection on laptops: Next-generation antivirus, with automatic incident detection and response modules and a threat hunting service running 24X7X365.
- Encrypted and secure communication to access the Bank's resources: A VPN (Virtual Private Network) platform is used to access the Bank's resources (applications, shared folders).
- Daily vulnerability monitoring.
- Continuous monitoring by Information Security, Technology and the outsourced SOC (Security Operation Center).
- Informative capsules on:
 - Proper use of cooperation and communications tools (Microsoft Teams).
 - Security considerations in videoconferences.
 - Secure configurations in home Wi-Fi routers.
- Annual training given by expert provider, focused on: prevention of security threats in our homes.
- Presentation to the Board of Directors on the importance of managing cyber-risks and Bladex's approach.
- Discussions on how to maintain adequate security for our homes and families.
- Induction of new employees: updating them on the new cyber-attack environment and recommendations.
- Training through video conferences, with the participation of all Bank staff.
- Tests of attack vs. defense (also known as Red Team vs. Blue Team), in order to measure the degree of protection of preventive controls and our response to a cyber-attack, thus strengthening our cyber-resilience.
- Presentation at a round table organized by CrowdStrike (a leading company in Cybersecurity) with the topic: Trends in Cybersecurity 2020
 2021. The event was attended by people from countries such as the United States, Panama, Chile, Argentina, Ecuador, Mexico, Brazil, Ecuador, Mexico, and Brazil. More than 600 people registered.





We support freedom of association and the effective recognition of the right to collective bargaining.



We support the eradication of child labor.



We support the abolition of discriminatory practices in employment and occupation. We support the elimination of all forms of forced or compulsory labor.





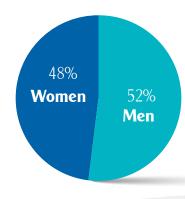




The talent, skills and multiculturalism, combined with the commitment and passion of our 175 employees of 15 nationalities, is the human capital that drives our evolution and drives the competitiveness of Latin American trade, providing answers to the demands of the financial sector and the export market in the 23 countries we serve.

At Bladex, we have been firmly upholding the work practices contained in Principles 3, 4, and 5 of the Global Compact for 8 years, respecting the legislation of the countries where we operate, respecting the Human Rights of our employees and always guided by our Code of Ethics and our Values: Commitment, Humility, Excellence, Respect and Integrity.



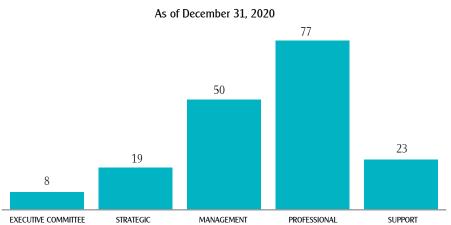


Employees by Gender

Our human capital maintains a gender balance composed of 52% men and 48% women occupying positions in equal conditions, from administrative and technical functions to management positions.

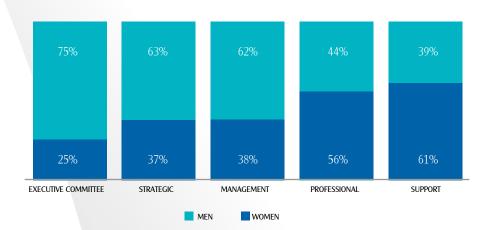
Positions by hierarchy have participation of both genders, highlighting the Executive Committee, where two areas with very important responsibilities are led by women: Finance and Operations.

Employees at Hierarchical Level



Employees by Gender at Hierarchical Level

As of December 31, 2020





Pandemic Response

- **Remote Working:** The Bladex team was able to respond and act swiftly to the new working conditions resulting from the COVID-19 pandemic, with the equipment and technological infrastructure required so that employees at all of our sites could work remotely.
- Activation of the COVID-19 Committee: In order to monitor the pandemic's development, this committee was installed at all our sites, monitoring in case of possible contagion, both for employees and their families.
- **Protection of working conditions:** Bladex maintained the benefits and working conditions for its employees.
- **Commitment to talent management:** We developed regulatory, functional and leadership training plans, including virtual team building activities

(Team Coaching). In addition, we implemented a virtual on boarding program to welcome new employees who started working from home.

- US\$85,556 Investment in Hygiene Measures and Equipment: In accordance with the stipulations of the health authorities, we refurbished our offices, obtained new cleaning supplies, as well as fumigation and disinfection supplies, including: masks, gloves, footbaths, hygiene and prevention signs, and digital cameras to measure body temperature, among others.
- Adoption of Health Protocols: In accordance with the provisions issued by the health regulatory entities in the countries where we have operations, we implemented health measures and protocols to preserve hygiene in the workplace and prevent contagion.

Investment in Hygiene Measures and Equipment COVID-19 Prevention

| REGULATORY COMPLIANCE | |
|---------------------------------------|-------------|
| Administrative Expenses | \$3,616.60 |
| PREVENTION AND PROTECTION | |
| Health Counseling | \$713.86 |
| Personal protection equipment | \$2,757.03 |
| Masks | \$8,570.18 |
| Thermometers | \$15,163.71 |
| DISTANCING | |
| Implementation of remote work | \$201.20 |
| Installation of acrylics and dividers | \$173.02 |
| Reorganization of workstations | \$43,692.17 |
| Signage and labels | \$3,944.23 |
| HYGIENE MEASURES | |
| Personal hygiene items | \$899.87 |
| Cleaning/Sanitizing | \$5,824.73 |
| TOTAL EXPENSES | \$85,556.60 |

Management Tools to Strengthen Employee Capabilities CULTURE OF RECOGNITION ENVIRONMENT OF WELL-BEING INCLUSIVE BENEFITS COMPREHENSIVE TRAINING AND EDUCATION MODEL

1. Comprehensive Training and Education Model

In order to strengthen their competencies and skills, our employees are constantly learning and updating their regulatory, functional and interpersonal knowledge.

2020 ACHIEVEMENT 2,084
Training Events.

27% Increase in training compared to 2019.

| Capacitación y Formación | 2019 | 2020 | |
|-------------------------------|-------|-------|--|
| Functional | 963 | 1,319 | |
| Regulatory | 218 | 495 | |
| Leadership and Interpersonal* | 632 | 270 | |
| Total Events | 1,813 | 2,084 | |

^{*} The difference between the years 2019 and 2020 is due to the fact that in 2019, Team Coaching was conducted for 85% of the company, and at the beginning of 2020 the remaining 15% was conducted, to complete 100%.



Leadership **Development Program Participants**

Closing session held in December 2020.



Activity

Objectives

2019

Results

Comprehensive Training **Program**

Leadership

Program

Star Talent

Program

Development

Strengthening of competencies and skills in regulatory, functional, leadership and interpersonal areas.

To strengthen the integration and leadership of the Executive Committee, Vice Presidents and their direct reports.

Functional experts share relevant information for **Know Your** all employees in one-and-a-half hour sessions. Bladex

> To develop the skills and talent of employees with high potential to train future generations of leaders of the Bank.

To encourage interest in professional updating. Language and Providing performance-based support with a Educational percentage of the cost for graduate studies, Assistance and learning English, Spanish or Portuguese **Program** languages, depending on their qualifications.

> • Integration into the culture and participation of new employees, generating positive experiences since joining the Bank

• Achieving identification with the Bank's values and objective.

1,813 training events:

- 632 leadership and interpersonal.
- 963 regulatory.
- 218 functional.

Knowledge imparted in:

- Management skills.
- Team management.
- Organizational climate.

• Cultural change through coaching.

383 participants. 9 topics taught.

- 21 professionals involved.
- 4 months of in-person and remote workshops.
- 1 intensive course on project management
- 5 projects presented.
- 7 topics taught.

18 employees benefited: 10 in higher education and 8 in English language.

- 29 new employees attended.
- Welcome breakfast.
- Coordination of regulatory induction meetings.
- Explanation of corporate benefits.
- Introductory tour to all areas of the Bank.

2,084 training events:

• 270 leadership and interpersonal.

2020

- 495 regulatory.
- 1319 functional.

100% participation in virtual sessions with a group closing, sharing experiences applicable to their work environment.

1133 participants. 13 topics taught.

This program was not carried in 2020 due to the peculiarities of the year and austerity in expenses.

9 employees benefited: 7 in higher education and 2 in English language.

- 5 employees attended in in-person onboarding (prior to the pandemic).
- 3 employees in virtual onboarding, including welcome package.
- Coordination of regulatory induction meetings.
- Explanation of corporate benefits.

Onboarding Program



2. Inclusive Benefits



Life insurance.



Health insurance with extensive coverage for dependents.



Dental plan and lens plan.



Personalized assistance from an insurance executive that receives claims from employees once a week.



Monthly visit by a general practitioner to provide minor consultations at the Head Office.



Day of rest (for birthdays, marriage, birth of children, graduations and death. The days vary according to each case).



Recognition program for years of service after five years at the Bank and every five years.



Recognition program for extraordinary actions of an employee, who has visibly promote a culture of appreciation at all levels of the Organization.

3. Environment of Well-Being

We promote organizational well-being with different and innovative strategies to maintain closeness, despite social distancing and remote work. Here are the most important results.

Activity

Annual campaign for flu inoculations

Results

72 employees and 90 dependents vaccinated at home.

Health Week







- Awareness-raising on prevention and good health practices.
- Home lab exams at the Head Office.
- Videoconference activities.
- Interviews with a nutritionist.
- Mindfulness session.s
- Videos with active pause dynamics.
- Daily raffles of healthy breakfasts.
- Nutrition workshops.
- Spaces to exercise at the end of the day.
- Virtual "After-Office" at the end of the day.

Virtual Activities

Celebrations

- Self-help tools for managing concerns due to the COVID-19 crisis.
- Birthday celebrations, with the participation of Executive Committee members.
- 6 "Coffee with Friends" to share various topics of interest presented by experts.
- 7 Storytelling for employees' children.

Survey on organizational crisis management

Satisfactory ratings.

- Cultural integration.
- Father's Day.
- Mother's Day.
- End of year celebration with the participation of all locations.

4. Culture of Recognition

At Bladex, we publicly celebrate and appreciate the value of the actions and behaviors of our employees within the organization, through our Recognition Program.

We also recognize the loyalty and sense of belonging of our employees as they complete years of service at Bladex.

2020 ACHIEVEMENT

L1 2

employees were recognized for going the extra mile and going above and beyond their regular duties. employees received recognition for completing between 5 and 30 years of service.



Outstanding Participation of Bladex in Regional Satisfaction Survey

As a result of all the efforts made to strengthen the integration, leadership and overall well-being of all its employees, Bladex was ranked among the ten best organizations in a survey of 100 companies in Central America and the Caribbean, conducted by the Great Place to Work® Institute. The study showed that employees highly valued the safety, support, and leadership actions taken by the organization during the pandemic.

Ninety-five percent of the Bank's employees chose Bladex as a great place to work, 88% rated the Bank's management leadership, and an average 86% of staff recognizes and values the protection and general care actions implemented by the organization, with 96% highlighting the prevention and control measures for employees who need to come to the office.



SOCIAL DIMENSION











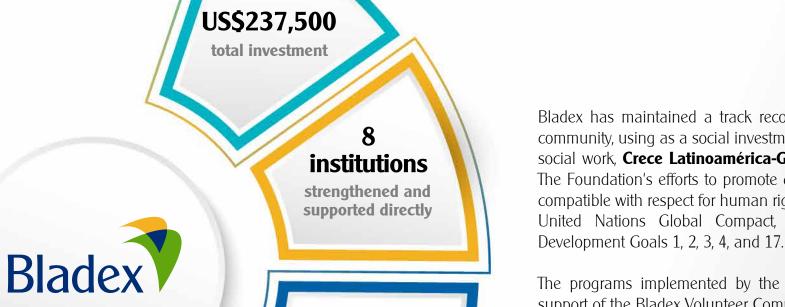
Global Compact Principle HUMAN RIGHTS

We support and respect the protection of fundamental, internationally recognized Human Rights.



We ensure that we are not complicit in the violation of Human Rights.





+1,000

students

benefited

+30,000

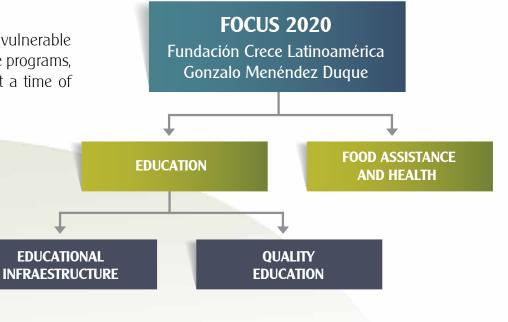
people supported in the pandemic

Bladex has maintained a track record of successful projects in favor of the community, using as a social investment vehicle the foundation carrying out its social work, **Crece Latinoamérica-Gonzalo Menéndez Duque Foundation.** The Foundation's efforts to promote quality education in vulnerable sectors is compatible with respect for human rights contained in Principles 1 and 2 of the United Nations Global Compact, and has an impact on Sustainable Development Goals 1, 2, 3, 4, and 17.

The programs implemented by the Foundation have received the valuable support of the Bladex Volunteer Committee over the past 8 years.

In 2020, aware of the impact of the COVID-19 pandemic on the most vulnerable sectors, the Foundation earmarked part of its funds to food assistance programs, in order to provide sustenance to thousands of families in need at a time of great uncertainty.







Humanitarian Contribution in Times of Pandemic

The Crece Latinoamérica-Gonzalo Menéndez Duque Foundation demonstrated a strong commitment to the needs of society as a result of the COVID-19 pandemic, allocating resources of US\$160,000 for food assistance programs, channeled through six non-profit organizations, four of them in Panama, one in Brazil and one in Ecuador.



- **Student food supply:** The families of students at the Marie Poussepin Educational Center (CEMP), the Hogar Divina Gracia shelter and the Hogar de Niñas Nuestra Señora de la Merced shelter were provided with food.
- **Feed a Life (Alimenta una Vida):** The Food Bank of Panama received US\$100,000 for this program, which ran for a full year and was aimed at feeding 30,000 people in vulnerable conditions, through the work of 150 non-profit organizations, including homes for the elderly, orphanages, community and school canteens, and community organizations, among others.
- **Indigenous and peasant communities and sectors:** 300 bags of food were delivered to residents of El Bale de Veraguas through the Virgen de Guadalupe Community Center.
- **2,000 people supported in Ecuador and Brazil:** About 2,000 people were treated through medical visits and received dairy products over a two-month period through the Fundación Wong in Ecuador, and some 60 food boxes were distributed by the volunteers to the families of children served by the Bascri Foundation in Brazil.

Name of

Type of

Quality Education during the Pandemic

Since its creation eight years ago, the Crece Latinoamérica Gonzalo Menéndez Duque Foundation has been directed at quality education as a tool for the progress of society and has strategically focused its investments in two main areas: infrastructure and educational quality.

In 2020, the Foundation maintained its support to institutions in Panama that are transforming the lives of more than three thousand young people, especially the students at the Marie Poussepin Educational Center (CEMP), which was built by Bladex and today offers better physical conditions that are ensuring attendance and completion of academic cycles. The educational programs supported by Bladex improve the coexistence, teaching and learning of students, motivating permanence and improving the results of public education. This has been developed in an inclusive manner by incorporating the participation of parents so that the impact is reflected in student performance.

The Foundation has maintained for 8 consecutive years a close relationship and contribution to the Marie Poussepin Educational Center, which represents Bladex's flagship project, with which it has impacted the lives of thousands of students in a sustained manner, contributing to the educational, social and cultural development of a social risk area in Panama.

| Organization | Project | Project/Program | Objective | Results | Benefits | |
|---------------------------------------|-------------------------------|---|---|---|--|--|
| | Educational Infrastructure | Infrastructure improvement and implementation of basic actions for equipment of CEMP | Improve academic performance through optimal facilities and efficient equipment in the school. | 36 classrooms painted. 6 buildings painted outside. 12 classrooms with wall tiles installed. 2 classrooms with new mosaic tiles installed. Maintenance of security cameras, air conditioners and classroom furniture. | 700 students completed the school year | |
| Marie Poussepin Educational Center | | | Ensure continuity of school operations in the face of the COVID-19 pandemic. | Purchase of soap dispensers and electric hand dryers for all school bathrooms, thermometers, special cleaning materials, disposable masks, fumigation of facilities twice a year. | school year | |
| (CEMP) | Educational Quality | Delivery of technological equipment | Maintain continuity of classes and facilitate remote learning with an educational tool during the COVID-19 pandemic. | 74 tablets to provide, on loan, to school students who did not have means to connect to virtual classes. | 74 students with technological tools for their education | |
| | | Parent Education Program | Guide and train parents for greater development of their children's personality. | 100 parents received virtual training from July to November, divided into three levels: basic, intermediate and advanced. | 100 parents trained | |
| | | Creation of the Gonzalo Menéndez Duque Medal of Educational Excellence and university scholarship | Encourage excellence in CEMP students. Provide opportunities for young people at social risk to pursue university studies. | 1 student received a scholarship.1 student pursuing university studies. | 1 student received a scholarship 1 student pursuing university studies | |



The Crece Latinoamérica Gonzalo Menéndez Duque Foundation has also favorably impacted other educational organizations that have received contributions to strengthen their social work for the benefit of communities in great need.

| Organización | Tipo de Proyecto | Nombre del Proyecto/Programa | Objetivo | Resultados | Beneficios |
|---|------------------------------|---|---|--|---------------------------------|
| Hogar Divina Gracia shelter | Educational Quality | Educational strengthening at Hogar Divina Gracia | Preventing dropouts. Enable young people to continue their high school education and receive quality educational care. | Virtual computer classes for 5 months, 3 times a week, and individual follow-up according to needs. Food donations contributed to cover part of the shelter's monthly expenses. | 30 students |
| Sileitei | COVID-19 Food Assistance9 | Support for students' families with food during the COVID-19 pandemic | Food supply. | Food support | 30 families supported |
| Centro Comunitario | Infraestructura Educativa | Improvement and equipment of the Virgen de Guadalupe Community Center | Preventing dropouts.Enable young people in remote areas to continue their high school education and have the necessary | 50 chairs for the center's dining room.5 metal bookcases.Fans for the library. | 50 students completed |
| Virgen de Guadalupe, en El Bale de Veraguas | Educational Quality | Educational strengthening at the Virgen de Guadalupe Community Center | tools for good school performance. | In-person academic reinforcement for 7 months, 4 hours a day. | the school year |
| | COVID-19 Food Assistance | Support for students' families with food during the COVID-19 pandemic | Donation of 300 bags of food. | • Food support | 300 families supported |
| Asociación ProNiñez La Misericordia multi-grade primary school in El Bale, province of Veraguas | Educational Quality | "One Laptop per Child" Program | Incorporate the use of technology in school classrooms in hard-to-reach areas. Improve students' literacy and math skills. | 20 laptops delivered. Maintenance of the 50 units donated last year. Academic reinforcement. Study furniture and installation of equipment and materials to meet biosafety protocols. | 50 students |
| Hogar de Niñas y Adolescentes La Merced shelter | Educational Quality | Educational strengthening at Hogar de Niñas y Adolescentes La Merced | Preventing dropouts. Enable young people to continue their high school education and receive quality educational care. | 15 tablets delivered to complete the equipment required to receive virtual classes. 6 months academic reinforcement. Food expenses. | 25 students benefited |

Volunteer Committee



Activity

Scholarship Sponsorship Program

Volunteers from the Brazil Office and Ecuador

Objective

- To offer study opportunities to CEMP students through scholarships, as well as recognition of outstanding students.
- The funds contributed by volunteers through the activities are matched by the Bank's Foundation.
- To organize activities for the benefit of communities in need of assistance and humanitarian support.

Results

- 72 scholarships were sponsored by Bladex employees under the Sponsorship Program led by the Volunteer Committee.
- Awards presented to middle and high school students with the highest grade point averages.
- Recreational activity for Hogar Divina Gracia boarders, including a tour of the new facilities at the Tocumen Airport, ending with an afternoon of bowling.
- Delivery of Christmas gifts and food baskets for hearing-impaired children served by the Brascri Foundation.



Global Compact Principle

ENVIRONMNENT

We maintain a preventive approach that favors the environment.









ENVIRONMENTAL DIMENSION

In order to comply with the environmental commitments set out in Principles 7, 8 and 9 of the Global Compact, and to contribute to Sustainable Development Goals 7, 11, 12, and 13, Bladex takes into account the impact of its operations on the environment, applying responsible consumption practices internally within the organization, and at the market level, Bladex has established general guidelines for financing. The organization maintains a list of operations that are not eligible for financing related to the environment. In this way, it performs an ethical exclusion, avoiding those companies or industries that are considered unacceptable, according to ESG (Governance, Social and Environmental) criteria.





9

We promote the development and dissemination of environmentally friendly technologies.



Operations Not Eligible for Financing

Business Area

This Area is responsible for ensuring that no financing is provided under any circumstances for operations with the following characteristics due to their negative impact on the environment.

Risk Management Area

This Area is responsible for monitoring in its client's credit risk assessment that the Commercial Division has not failed to comply with the above.



Production of or trade in ozone depleting substances subject to international phase-out under the Montreal Protocol.



Trade in wildlife or wildlife products regulated by CITES (Convention on International Trade in Endangered Species of Wild Fauna and Flora).



Commercial logging operations, sawmills, or purchases of logging equipment for use in primary tropical rainforest (prohibited by forest policy).



Production of or trade of pesticides and herbicides subject to international restrictions or bans in accordance with the Rotterdam Convention on the prior informed consent procedure for certain hazardous chemicals and pesticides in international trade.



Main Internal Environmental Practices

| Context | Objective | Actions |
|--|--|--|
| It is estimated that 4,800 tons of garbage are generated daily in Panama, of which 57% reaches waste landfills and 42.2% is in the environment. Of the materials received in landfills, 17% are plastics, which can be recycled and reused. | The recycling program contributes to SDG 12, which targets sustainable production and consumption focused on global and local actions, such as achieving efficient | Maintain signage and division of waste in all kitchenettes. Separation of waste: glass, plastics, metal containers and paper to facilitate the recycling of materials. Collection of materials for recycling includes: paper, cardboard, cans, tetrapak containers, and plastic from our offices abroad and Headquarters. |
| Excess waste greatly affects the natural environment as well as the health of Panamanians. | use of natural resources. | Technological equipment is disposed of through a certified external company. |
| Under the Paris Agreement, nations have committed to keeping the increase in global temperature below 2°C or 1.5°C above pre-industrial levels. This requires the establishment of mitigation measures to | Contribute to SDG 13 on Climate Action. Maintain the Energy Saving program to mitigate climate change and reduce greenhouse gas emissions. | 19% reduction in electricity consumption in 2020 compared to 2019, reporting a savings of \$14,734 in the electric bill for all offices. This decrease is the result of social distancing measures caused by the COVID-19 pandemic, which forced the implementation of home-based working. |
| reduce greenhouse gas emissions as much as possible, and energy savings is one such measure. | Maintain LEED Certification that qualifies Bladex's headquarters as a green and efficient building. | Efficiency and responsible consumption strategy focused on the design and sustainable development at the Headquarters, allowing us to maintain certification. • Sistema Energy-saving lighting system. • Responsible consumption of products. • Use of environmentally friendly brand-name cleaning products. |
| 40% of the wood harvested for industrial use is used to manufacture paper, and its production is a key factor in the increase in pollution due to its excessive consumption. "Ink cartridges" are one of the biggest polluters of the seas, not only because of the plastic but also because of the chemical contained inside. Reducing the use of ink and managing ink cartridges correctly after use can reduce pollution of the seas and save the lives of marine species and therefore contribute to the population's quality of life. | Save and reduce the use of paper and printing. Contribute to SDG 12, which targets sustainable production and consumption. | Maintaining a paper saving culture. Paper-free desks. Responsible consumption of paper and ink. |
| | It is estimated that 4,800 tons of garbage are generated daily in Panama, of which 57% reaches waste landfills and 42.2% is in the environment. Of the materials received in landfills, 17% are plastics, which can be recycled and reused. Excess waste greatly affects the natural environment as well as the health of Panamanians. Under the Paris Agreement, nations have committed to keeping the increase in global temperature below 2°C or 1.5°C above pre-industrial levels. This requires the establishment of mitigation measures to reduce greenhouse gas emissions as much as possible, and energy savings is one such measure. 40% of the wood harvested for industrial use is used to manufacture paper, and its production is a key factor in the increase in pollution due to its excessive consumption. "Ink cartridges" are one of the biggest polluters of the seas, not only because of the plastic but also because of the chemical contained inside. Reducing the use of ink and managing ink cartridges correctly after use can reduce pollution of the seas and save the lives of marine species and therefore contribute | It is estimated that 4,800 tons of garbage are generated daily in Panama, of which 57% reaches waste landfills and 42.2% is in the environment Of the materials received in landfills, 17% are plastics, which can be recycled and reused. Excess waste greatly affects the natural environment as well as the health of Panamanians. Under the Paris Agreement, nations have committed to keeping the increase in global temperature below 2°C or 1.5°C above pre-industrial levels. This requires the establishment of mitigation measures to reduce greenhouse gas emissions as much as possible, and energy savings is one such measure. A0% of the wood harvested for industrial use is used to manufacture paper, and its production is a key factor in the increase in pollution due to its excessive consumption. Ink cartridges' are one of the biggest polluters of the seas, not only because of the plastic but also because of the chemical contained inside. Reducing the use of ink and managing ink cartridges correctly after use can reduce pollution of the seas and save the lives of marine species and therefore contribute |



United Nations Global Compact: Communication on Progress



